

Management, Finance & Leadership (MFL)

"We prepare future leaders and the individuals who will assume major management responsibilities at the local, state and/or federal level," says Professor Edward DeSeve, director of the Management, Finance and Leadership program. The public demand for excellence in the management of public resources has never been stronger. Virtually every level of government faces unprecedented pressure for improved accountability while striving to provide high levels of service at low cost. This growing challenge requires a keen understanding of complex financial mechanisms, management and leadership theories and practices, and the ability of government to work with the private and nonprofit sectors.

MFL Alumnus Jobs

- Asst. Director for Resource Management, U.S. Dept. of Homeland Security
- Partner, IBM Business Consulting Services
- Director, Office of Budget Management, Boston, MA
- Executive Director, The 21st Century School Fund
- Management Analyst, U.S. House of Representatives
- Superintendent, Maryland State Police
- Office of Management and Budget, Alexandria, VA
- Analyst, U.S. Government Accountability Office
- Consultant, Public Services, KPMG
- International Programs Specialist, NASA
- Chief Information Officer, U.S. Navy
- National Law Center on Homelessness and Poverty
- Legislative Finance Committee, State of New Mexico Legislature
- Assistant Grants Administration Manager, United Nations Foundation
- Assistant Operations Manager, Greater Detroit Resource Recovery Authority.

Specialization Director

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Typical MFL Academic Plan

Fall Semester I	Fall Semester II
Core: PUAF 610 "Quantitative Aspects of Public Policy " OR 611 "Quantitative Analysis of Policy Issues "	Core: PUAF 670 "Finance"
Core: PUAF 620 "Political Analysis "	Core: PUAF 711 "Public Management & Leadership"
Core: PUAF 640 "Microeconomics and Policy Analysis " OR (with permission of Professor Ruth) PUAF 698x "Microeconomic Applications of Public Policy"	MFL: PUAF 692 "Leadership Principles and Practices "
Core: PUAF 650 "Moral Dimensions of Public Policy " OR PUAF 698xor 698x "Proseminar in Politics, Philosophy and Public Policy"	MFL: PUAF 715 or PUAF 717 (or elective if taking PUAF 712 or 716 in Fall semester II)
Fall Semester II	Spring Semester II
MFL: PUAF 752 "Managing Differences: Resolving Conflict and Negotiating Agreements. "	MFL: PUAF 698x "Information Policy"
MFL: PUAF 712 or PUAF 716 (or elective if taking PUAF 715 or 717 in Spring semester I)	MFL: PUAF 790 "Project Course"
Two electives	Two electives

Most Popular MFL Electives

"Results & Performance Accountability" (*Lee*)
 "Federal Budgeting" (*Schick*)
 "State & Local Government Budgeting" (*Marita Brown*)
 "Analysis of Fiscal Conditions" (*Marita Brown*)
 "Government & Non-Profit Accounting" (*Calder*)
 "Advanced Negotiations" (*Field*)

Applicable Research Centers

Center for Public Policy and Private Enterprise (CPPPE)

Institute for Philosophy and Public Policy (IPPP)

James MacGregor Burns Academy of Leadership

Primary MFL Faculty & Scholars

Name	Expertise
Brown, Judy <i>Senior Scholar, CPPPE & Burns Academy of Leadership</i>	leadership; change; public/private partnerships
Brown, Marita <i>Senior Scholar</i>	state and local government finance, budgeting and fiscal policy
Calder, Philip T. <i>Adjunct Lecturer</i>	government accounting
DeSeve, G. Edward <i>Professor of the Practice & Director of MFL specialization</i>	public finance, public management
Falk, David <i>Senior Scholar</i>	public policy process; real estate and housing finance; development and policy; state and local government fiscal policy
Field, Charles <i>Senior Research Scholar</i>	negotiation and conflict resolution; housing
Firestine, Timothy <i>Adjunct Lecturer</i>	Public finance
Fosler, R. Scott <i>Visiting Professor & Roger C. Lipitz Senior Fellow</i>	governance; public management and leadership; public-private partnership; nonprofit organization; intergovernmental relations
Gabriel, Kenneth <i>Senior Research Scholar, Adjunct Professor & Program Manager, CPPPE</i>	venture creation; strategic management; supply chain modernization; nanotechnology and advanced materials
Gansler, Jacques <i>University V.P. for Research, Professor, Director & Roger C. Lipitz Chair in CPPPE</i>	national security; globalization; supply-chain management; government acquisition; advanced technology; public-private partnerships; competition; defense industry; DOD management
Keevey, Richard <i>Adjunct Lecturer</i>	public finance
Lee, Phil <i>Senior Fellow, Executive Programs</i>	performance management
Lucyshyn, William <i>Senior Research Scholar & Director of Research. CPPPE</i>	information assurance; market based government supply chain
Manning, Tracey <i>Senior Fellow, Burns Academy of Leadership</i>	transformational leadership development; leadership education
McGinnis, Pat <i>President, Council for Excellence in Government</i>	federal government management
Pearson, Carol <i>Professor of the Practice & Director, Burns Academy of Leadership</i>	leadership and organizational development and assessment; authentic branding; mental models affecting policy formation
Rogers, Jacqueline <i>Senior Research Scholar</i>	housing and community development; state and local government budgeting and finance; military family housing privatization
Shapiro, Peter A. <i>Senior Fellow, Burns Academy of Leadership</i>	leadership studies

Short, Charles L. <i>Adjunct Lecturer</i>	managing social services
Sorenson, Georgia <i>Founding Director, Burns Academy of Leadership</i>	leadership studies