



# THE NEXT FEMALE PRESIDENT

Courtney Workman, MPM '03

A 2001 Gallup poll found that 92% of Americans said they would vote for a qualified woman for President. But in case you haven't noticed, we still don't have a female in the nation's highest office and skirting talk of the Hillary run in 2008, there doesn't seem to be many well known candidates up for the position (Geraldine A. Ferraro nominated by the Democratic Party to Vice President in 1984 is the only woman to have been nominated by a major party). Certainly there isn't a shortage of intelligent and capable women for the position, so maybe "qualified" relates more to the attributes of having recognition, money, and connections. In which case, women are at a serious disadvantage because:

- Women tend to enter politics at a later age than men (after raising families), which leaves them with less time to move up the political ranks.
- Women have less access to the financial capital necessary to make viable bids for office.
- Women are caught in the bind of

following the traditional (male) model of leadership, by which they are often deemed lacking, or capitalizing on more "feminine" strengths that leave them open to critiques that they cannot be decisive and authoritative enough to lead the country.

Is this enough to explain why the U.S. still ranks 63<sup>rd</sup> out of 186 democratic countries in terms of women's representation in national legislatures or parliaments (August 2005)? Or, why there are only eight female Governors (9 if you include the female Governor of Puerto Rico), 14 female Senators and 66 Female Representatives (15.2%) in the U.S.? With numbers like this, it will be a while before we see a diverse group of viable female candidates move through the pipeline and challenge the status quo.

So in a show of solidarity with a woman in the highest office, I watched the Sept. 27 premiere of *Commander-in-Chief* starring Geena Davis as Mackenzie Adams, a Vice President (Independent) catapulted to the Presidency after the sudden death of her Republican President. The White House Project, a bipartisan nonprofit seeking to advance women's political leadership, was one of the many organizations that consulted on the development of

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## MEMBER'S CORNER

Libby Skolnik, MPP '06

Dear GWIPP Members and Alumnae,

One morning, in the summer of 1998, I awoke to the thunder of 50,000 caribou pounding across the alpine tundra and splashing into the Kongakut River. Beyond the screen of our tent lay a postcard view of the Brooks Range, Arctic National Wildlife Refuge. For 40 days I trav-

eled through these mountains with a group of four other women in a land that is truly wild, free, and breathtakingly beautiful.

Seven years later, the pounding I hear is hands clapping, drums beating, and human voices joining together in cheers. On September 20<sup>th</sup>, 2005, 2,000 impassioned citizens gathered together on the west lawn of the US Capitol to beg Congress not to drill for oil in the Arctic National Wildlife Refuge. Both the House and the Senate are formulating budget reconciliation bills that would allow drilling in the refuge, even while the Energy Bill passed in July does not include such drilling privileges.

Speakers at the rally, put on by the Arctic Refuge Action Coalition, included Robert F. Kennedy, John Kerry, Lincoln Chafee, Joseph Lieberman, Hilary Clinton, and Dennis Kucinich. Not only were these advocates speaking in opposition to drilling, but

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## MSPP UPDATE: POLICY-CAREERSERVICES!

by, Dana Coelho (MPP '07)

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September saw the birth of a new resource to add to the policy student's ever-growing toolkit of professional development and job search strategies - the policy-careerservices listserv. Proctored by Bryan Kempton (Associate Director for Career Services and Alumni Relations) and Jocelyn Lewis (graduate assistant) this list sends out important information nearly each day on job fairs, employer visits to the school, resume workshops, fellowship programs, internships, part time and full time jobs.

Much of the information that has been posted in the past month is now available via the Online Career Center (<http://www.umdpolicyjobs.com>), a new online tool for MSPP job-seekers and employers to share information. Alumni are encouraged to upload their information to [www.umdpolicyjobs.com](http://www.umdpolicyjobs.com) and search for jobs on this site as the full time jobs range from entry level to more senior positions. The site is updated each week so check it regularly. More details are available from Bryan or Jocelyn by calling 301-405-4845.

## UMD UPCOMING EVENTS

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### **Norman and Florence Brody Public Policy Forum: A Conversation with Barbara Ehrenreich, author of *Bait and Switch* and *Nickle and Dimed***

Date: Wednesday, October 12<sup>th</sup>, 12:30-2:00 PM

Location: The Experimental Theater, Tawes Fine Arts Building; College Park, MD.

RSVP to Caeli Higney, 202-862-7160 [chigney@aei.org](mailto:chigney@aei.org)

### **Academy Talks Speaker Series: Maryland State Treasurer Nancy Kopp**

Date: Monday, October 17<sup>th</sup>, 2:00 PM

Location: Inn and Conference Center

Sponsored by: The James MacGregor Burns Academy of Leadership and the Brody Public Policy Forum

### **Celebrating 150 Years of Equity and Diversity at Maryland**

Date: Wednesday, October 19<sup>th</sup>, 10:00 AM – 11:30 AM

Location: Marie Mount; Maryland Room

Sponsored by: The Office of Human Relations Programs (OHRP)

Celebrate the University's achievements in equity and diversity over the last 150 years. A timeline display and website chronicling these achievements will be unveiled. Refreshments will be served. RSVP to Ms. Mary Graham-Fisher at [mkgraham@umd.edu](mailto:mkgraham@umd.edu) or 301-405-2843

### **Academy Talks Speaker Series: Pulitzer Prize Winner James MacGregor Burns**

Date: Wednesday, October 26<sup>th</sup>, 12:00 PM

Sponsored by: The James MacGregor Burns Academy of Leadership and the Howard Peter Rawlings Center for Public Leadership. RSVP to [nharris@umd.edu](mailto:nharris@umd.edu)

### **Academy Talks Speaker Series: First Lady of Maryland Kendel Ehrlich**

Date: Wednesday, October 26<sup>th</sup>, 5:00 PM

Sponsored by: The James MacGregor Burns Academy of Leadership and the Howard Peter Rawlings Center for Public Leadership. RSVP to [nharris@umd.edu](mailto:nharris@umd.edu)

## PROFESSOR SCHELLING WINS NOBEL PRIZE!

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Late breaking news! On October 10, 2005 it was announced that Maryland School of Public Policy Professor Thomas C. Schelling and Robert J. Aumann of Hebrew University (Jerusalem) won the Nobel Prize in economics for efforts in using game theory to understand conflict and cooperation between countries, individuals and organizations.

The Stockholm-based Royal Swedish Academy of Sciences, which selects the winner, said of the pair that they have been honored "for having enhanced our understanding of conflict and cooperation through game-theory analysis." Schelling and Aumann will share the prize of 10 million Swedish kronor (approximately \$1.3 million).

"Game Theory" is the science of strategy which determines what actions "players" should take -- in contexts ranging from chess to tennis or corporate takeovers -- to secure the best outcomes for themselves.

Schelling, 84, is university professor at the Department of Economics and the School of Public Policy at the University of Maryland – College Park, and emeritus professor of political economy at Harvard University, where he had taught for 20 years.

# ALUMNA INTERVIEW:

## RACHEL FLEISHMAN (MPM '90)

Jennifer Mueller (MPP '06)

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**Rachel Fleishman**  
**Degree/program and specialization: MPM/National Security**  
**Date of Graduation: May 1990**

Rachel Fleishman earned her Master of Public Management from MSPP in 1990 and her MBA from Northwestern University in 1998. She has worked for the Department of Defense designing cooperative environmental security programs with former USSR militaries, worked in marketing for the Sprint Corporation, and now is a Policy Manager for the American Chamber of Commerce to the EU (AMCham EU), a non-partisan, non-profit, membership organization. Rachel oversees a team of advocates working on issues before the EU Parliament in Brussels ranging from chemical regulation, to financial services market policies, to international trade policy.

**Q: How have you used your degree since graduating? What has been most useful/applicable in your work?**

A: The first/most immediate benefit of the degree was the catapult into government: like many of my classmates, I was accepted into the Presidential Management Internship [*ed note - now called the Presidential Management Fellowship*] program. The PMI was (and perhaps still is) THE way to get into the federal government – especially for someone whose passion is national security policy and who does not want to go into the foreign service. As to the classes which were most useful, the combination of all of them really helped me learn how to think like a government manager – although I must say that Steve Fetter's 'how to build a bomb' class [*ed. note - PUAFA 725-Science, Technology, and National Security*] and the classes which brought in defense practitioners like Lawrence Korb were my favorites (*The PMF program is currently accepting applicants for the 2006 class, see Bryan Kempton for more information*).



Rachel Fleishman (MPM '90)

**Q: Have you faced any unique challenges as a woman in your work? If so, how have you dealt with them?**

A: Absolutely. When I started work at the Pentagon in 1991, I was usually the only skirt-wearing person in sight. I often say that I had 3 strikes against me: I was young, female, and civilian. There were actually times when I chaired meetings and none of the Lt Colonels around the table would say anything – as if their silent protest would silence me. Not! I eventually won them over (one at a time, and one-on-one, I must admit) and in the end found working with the military the most rewarding part of my career so far.

**Q: How did you go about your job search? What advice can you give to recent or soon-to-be graduates?**

A: Think big and think broad! Don't let the classified ads define your future career choices. Go seek out people whom you think have 'cool' jobs, and meet them: do an informational interview, take them out to lunch, job shadow them, interview them for an article, whatever. Ask them how they got to where they are, what they want to do next, and how much of their career path was purposeful vs. opportunistic. And don't say goodbye without asking for the names of 3 more people you can talk to. Hardest of all: follow up and keep track of those you've met.

Even if this strategy doesn't lead you to your first job, it will grow your list of friends and contacts....and that may lead to a very important and impressive 2<sup>nd</sup> or 3<sup>rd</sup> job! (*contact Courtney Workman at [cworkman@acf.hhs.gov](mailto:cworkman@acf.hhs.gov) if you are interested in talking about career opportunities with Rachel*)

**Q: Did you have an internship? What was it? How did it help you?**

A: I worked both at the School of Public Affairs [*ed note – Rachel edited Public Agenda while she was a student at the school*] and did both a summer internship and a research project at the Dept of State. What I started to learn – and have been learning ever since – is how large bureaucracies work (or don't); how to be effective in them; how different people perceive and use power and influence and what different leadership models look like in practice.

# WOMEN RUNNING AS WOMEN

Laura Hogan (MPP '04)

It goes without saying to ourselves as females studying and practicing public policy - women face unique barriers to running for political office. A male running for office is seen as a "candidate" whereas a female running for office is seen as a "female candidate." The classic stereotype of males in traditional leadership roles easily corresponds to elected office whereas the stereotypical role of women as mothers, homemakers, and nurturers does not easily translate into the "great man" theory of leadership.

As mothers and homemakers, women balance the family budget, manage the education of children, provide food and clothing, care for the elderly, maintain the housing structure, and lead family transportation. While these skills are perfectly aligned to serve on Committees for Finance, Education, Welfare, Housing, or Transportation, the American public has yet to take the great leap of faith to clearly see women in that role. Hence, females running for political office are challenged to portray themselves somewhere along the



Laura Hogan (MPP '04)

Many female candidates wear pant suits, use more traditionally masculine words to describe their approaches and leadership styles, and have to build their emphasis on the traditional masculine areas of government (defense and crime). As a nation, we are forcing our women to run as men. The key leadership qualities that make females succeed, such as compassion, cooperation, and collaboration, among others, are not often being brought to light as positive qualities in the public sphere.

Despite progress and histories of females in executive and national roles as members of Congress and governors, the ultimate female political image will occur when a woman runs for president in the national election. She will be known and unable to escape the title as "the female candidate." But to

what extent will she be able to use her status as female to her advantage? To what extent will she play it down? The seeds of change are being sowed as more women run for office and our first step into the unknown will occur as soon as our first female presidential pioneer makes a bid for president. The female presidential candidate is the anomaly to our political paradigm of males in national executive roles. For her to be successful, America would require a fluctuation in our political and gender value systems and a cultural transformation. At that time, the country would be ready to embrace a female candidate as a positive in the political process – when a woman can run as a woman because being a woman is a positive.

***"I have a brain and a uterus, and I use both."***

Former Member of Congress Patricia Schroeder, in response to a question on how she could be a member of Congress and a mother simultaneously

gender spectrum as a gender-neutral candidate for office, a candidate for office who just happens to be a female, or an outright female for office. A review of political advertising demonstrates that most females fall among the neutral candidates for office with some flavor of "oh by the way, I'm a female."

## ITEMS OF INTEREST

### **Independent Sector Annual Conference: Reshaping the Social Compact**

Date: October 23-25

Location: JW Marriott Hotel; 1331 Pennsylvania Avenue, NW; Washington, DC 20004

Conference registration ranges from \$925 to \$1550. Independent Sector is requesting volunteers to staff the event giving them the chance to work with IS staff and meet 1,000 senior-level professionals from the sector. For more information, visit [www.independentsector.org](http://www.independentsector.org) or contact KC Dallia at 202-467-6130 or [kc@independentsector.org](mailto:kc@independentsector.org).

### **The WorldBlu Forum: Rewriting the Rules of Business for a Democratic Age**

Date: October 26-29, 2005

Location: Mandarin Oriental Hotel; Washington, DC

The WorldBlu Forum is the world's only conference for next generation leaders dedicated to exploring

organizational democracy and freedom-centered leadership. It is an event like no other, connecting highly successful CEOs, pioneers, mavericks, and visionaries with the next generation of business leaders shaping our world. For more information visit, <http://www.worldblu.com>

### **Academy for Educational Development Diversity Recruitment Expo**

Date: Thursday, November 3<sup>rd</sup>, 3:00 PM - 7:00 PM

Location: Academy Hall, 8th Floor; 1825 Connecticut Avenue NW, Washington, D.C. 20009 (Dupont Circle)

The expo will introduce participants to procedures on applying to AED, and will highlight AED's program groups: Global Health, Population and Nutrition; Leadership and Institutional Development; Global Learning; U.S. Education and Workforce Development; Social Change. For more information or to RSVP contact AED at (202) 884-8518 or [employ@aed.org](mailto:employ@aed.org), or visit the AED website: [www.aed.org](http://www.aed.org) - Free admission.

# Rallying America

## Diana Onken (MPM '07)

When the Bush administration began to make its case for initiating a pre-emptive strike against Iraq more than three years ago, I joined a group of some 3,000 people who took to the streets in our nation's



Diana Onken (MPM '07)

capital to show my opposition to Bush's plan. At the time, the crowd consisted largely of the core of the peace movement. Much of the public supported the war, especially because many believed that Saddam Hussein possessed weapons of mass destruction.

Fast-forward to Saturday, September 24, 2005.

On that day, just a few weeks ago, many more citizens (estimates range from 150,000 to 300,000), including myself, gathered in Washington, DC to call again for an end to the Iraq War. This time the crowd went far beyond peace activist types and included Iraq War veterans, families of fallen soldiers, and many, many people who had never in their lives participated in a demonstration. People carried signs ranging from the serious (Make levees not war!) to the amusing (Dude, where's my surplus?) but all were united in our call to end the war and bring the troops home.

But did the anti-war rally matter? I think it did for several reasons. First, this particular peace march showcased new messengers, such as Cindy Sheehan (the mother of Army Specialist Casey Sheehan who was killed in Iraq), whose questioning of what her son died for first resonated with the American public this past August when she camped outside of the President's ranch.

Sheehan's concerns, and those of other families of the fallen who participated in the rally, hold great legitimacy for many Americans. Their courageous act of speaking out gave voice to those Americans who were growing increasingly uncomfortable with the war in Iraq. Second, after Hurricane Katrina, Americans began to rethink our government's priorities. People have begun to question whether the \$205 billion



We who engage in nonviolent direct action are not the creators of tension. We merely bring to the surface the hidden tension that is already alive.

-Martin Luther King Jr.

spent on the Iraq War has made us more secure or if those tax dollars would have been better spent on, say, levees and help for the poor. And finally, this rally wasn't a throw back to the Vietnam era, despite its occasional reference as such by some media outlets. While the peace movement's core was out in force, what was particularly striking and powerful about this demonstration was the presence of mainstream Americans.

Of course, demonstrations alone are not enough. They are but one tool in an ever-expanding toolkit that also includes legislative, communications, and organizing strategies. Testament to that fact is that one of the more powerful components of this particular demonstration was not the event itself but what followed it. Nearly 1,000 people swarmed Capitol Hill on the Monday and Tuesday following the rally to take their concerns directly to more than 300 Representatives and Senators.

The anti-war demonstration's greatest impact has likely already been felt as energized and engaged people returned to their communities to do the work of organizing petition drives, town hall meetings, educational forums and more. While this form of political participation may seem less dynamic than marching to the White House, it is this on-going grassroots organizing that is key to ending the war or making change on any issue.



After several years of continued educational, legislative and political work the peace movement is seeing a substantial shift in public opinion. According to a recent USA Today poll, 63 percent of Americans think it is time to withdraw from Iraq. Without the sustained anti-war organizing in communities all over the country for the last four years, the peace movement would not find itself today at the proverbial tipping point.

**Diana Onken is the strategy director for the Moving Ideas Network ([www.movingideas.org](http://www.movingideas.org)), a leading online source for progressive policy information and action. She also serves on the national board of directors for Peace Action, the nation's largest grassroots peace and disarmament organization.**

# October 2005

## Schedule of Events

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4	5	6	7	8
9	10	11	12 Brody	13	14	15
16	17 Academy	18	19 GWIPP	20	21	22
23	24	25	26 Academy	27	28	29
30	31 For- eign Pol-					

- Oct 12—Brody Public Policy Forum with Barbara Ehrenreich (Tawes Theater, 12:30 PM)
- Oct 17—Academy Talks with Nancy Kopp (Inn and Conference Center, 2:00 PM)
- Oct 19—GWIPP General Mtg (VMH Student Lounge, 10:00 AM)
- Oct 26—Academy Talks with James MacGregor Burns (12:00 PM) and Academy Talks with Kendel Ehrlich (5:00 PM)
- Oct 31—U.S. and Foreign Policy (National Press Club, 9:00 AM)
- Nov 6—GWIPP Potluck Dinner!

## Save the Date! GWIPP Potluck

November 6, 6:00 PM at the home of Jennifer Mueller (Washington, DC)

## Tomorrow's Leaders Today

By, Crystal Calaruse (MPP '05)

When I received the email from Dana Coelho announcing the topic for the most recent Tomorrow's Leaders Today event I was intrigued. The subject matter for the evening would be "The Road to Courage" and the guest speaker – Denise Nicholas, an author with a well-reviewed and intriguing fictionalized account of her experiences during the civil rights protests in small town Mississippi, 1964. Ok, I was definitely in.

The small conference room was filled with many types of women—some mature with well-developed experiences, others young with most of their career experiences yet ahead of them, but almost all had a story of courage to share. There was even a clearly courageous man braving this crowd.

I always personally thought of courage as something you "have", a positive quality that helps you eliminate fear, and this is what I came to hear about. What gives a person like Ms. Nicholas the strength to risk her safety for the civil rights of others—and would I be willing to do the same?

Based on the stories of the women there that night I realized that my idea was rather naïve. After

hearing stories of the women struggling to open their own businesses or those who are the first members of their families to finish school, the message I heard over and over is that these women, who were to me undoubtedly courageous, was that each of them is afraid. Every day. The lesson was that they continued to act anyway, in spite of their fears. They never felt courageous, only that they must follow their passions. I hope that their stories will remain with me as inspiration to continue to act—even when I don't feel very brave.

I would encourage you all to attend at least one of these events—it will be worth your while. Dedicate this month to finding a piece of your passion—and take a small step towards achieving it. The reward is in the act.

***Through a partnership between GWIPP and TLT, five GWIPP members and alumnae are entitled to attend TLT events for free (normally \$20 registration). To attend, you must register beforehand with Dana Coelho at [dcoelho1@umd.edu](mailto:dcoelho1@umd.edu). The November TLT event (Date TBD) will be: **Courageous Change and will focus on developing personal leadership.*****

## FEMALE PRESIDENT CONT'D (from page 1)

this series to bring visibility to female leadership. Why should we watch the show? According to the White House Project: "Visibility is viability. A primetime network that casts a woman as President advances the image of women as leaders. **Commander-In-Chief** has the potential to change the image of women in general and affirm that women are exceptional leaders who gracefully balance work and family, handle crises with aplomb and address national issues, like security, head-on and with authority. The series could help change the culture, and sway the minds of Americans who have never been able to envision a woman in the White House or a female leader of that caliber."

And I have to agree. I enjoyed the show and the manner in which Mackenzie Adams was portrayed. She was calm, thoughtful and decisive in her leadership; finding time to be both a mother and President. Was it an entirely realistic show? Absolutely not. How likely is it that the President can eat dinner with his/her family each evening, how many politicians recognize that their position is not about exercising power, but about doing what is right, and really – would a Republican ever choose an Independent running mate? It would be unfair to judge the show for these simplified, idealistic liberties because that is the basis for all television shows. But we can take the time to watch the show and appreciate having a woman in power (even if just for 1 hour a week) who handles the position with grace and control, and maybe she can become a role model for all of those future female leaders we will have.

## MEMBERS CORNER CONT'D (from page 1)

more importantly they urged real energy behavior change amongst US citizens. And they are the people who will vote on the issue. Here are a couple of the most pressing points made: (1) Make sure that the air in your car's tires is even and full. This will save over 4 million gallons of oil a day. (2) The US uses 25% of the world's oil supply. Drilling in the Refuge will produce 2% at best. (3) Drilling in the Arctic will devastate the last truly wild land in the world, and the animals that thrive there. (4) We won't see any of the proposed oil for the next 12-15 years, and it will only reduce gas prices by 1 cent per gallon. Is this worth it?

We can save a landscape by changing small behaviors...fill up your tires; turn off your lights; bike instead of drive; play Frisbee instead of watching TV...the choices are limitless. Life in the Arctic is fragile and needs our support.

- Libby Skolnik (MPP '06)

## Comments on Commander in Chief

"My main gripe is this: the PREMISE of the show is that Geena Davis's character's presidency is INVALID, and this is actually quite offensive. It seems to imply that a woman CAN'T be president on purpose - it has to be some sort of accident. Read here: "Not only does this accidental president have no mandate, but she is an independent, chosen for the second spot on the ticket for cosmetic reasons and actually opposed to many of the policies of the man she replaces." (from an article in the New York Times) I think this makes a bit of a travesty of the whole presidency in general, and of a woman president particularly." – **Tonnye Conner White (MPM '02)**

"I thought Commander in Chief has possibilities...hopefully they'll tackle some tough policy issues this first season. I saw that the show did far better in other media markets than Washington. Are we too cynical here to buy into a female president? I hope not! Hilary Clinton is obviously the top possibility - and I like the idea of Bill as first "man!" – **Kristin O'Keefe (MPM '93)**

"In regards to Commander in Chief, I think I was more surprised that an Independent got on the presidential ticket than I was that a woman was selected as a VP. I honestly think the best chance for a woman in the white house may be a conservative. Conservative women seem more able to harness power without coming off as aggressive and threatening to the general public. I think a liberal woman running will alienate conservatives and split liberals, but a conservative woman who runs will by default garner most of the conservative party and possibly grab some liberals." – **Courtney Workman (MPM '05)**

"The entire White House Project is geared toward getting a richly diverse, critical mass of women into leadership. Having enough women will allow women to be themselves. It will also allow men to display their softer side ...The trick is to get enough woman vying for the presidency that we get to choose the woman we want based on her agenda, not gender." Numbers matter. – **Marie Wilson, founder of The White House Project**

## Challenges to U.S. Domestic and Foreign Policy in the Wake of Katrina

Date: Monday, October 31<sup>st</sup>, 2005 (9:00 AM – 3:00 PM)  
Location: Holman Lounge of the National Press Club -- 529 14th Street; Washington, DC

**William A. Galston (MSPP)** and David Brooks of *The New York Times* will moderate a panel discussion with Ken Pollack and Alice Rivlin of The Brookings Institution, E.J. Dionne of *The Washington Post*, and J. Peter Scoblic of *The New Republic*. Lunch will be served. Please RSVP to Mary Chevalier at [mevali@umd.edu](mailto:mevali@umd.edu)



## GRADUATE WOMEN IN PUBLIC POLICY

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*A publication for women and women's interests in  
the public policy arena, based at the University of*

**We're on the Web!**

<http://www.puaf.umd.edu/GWIPPWEB/index.html>

## MEMBER UPDATES

**Lisa Mitten (MPP '04)** spent the past summer working at a summer camp in Salisbury, Vermont called Songadeewin. Her favorite part of summer camp was leading two 6-day canoe trips to the Adirondacks in New York. This fall, Lisa is moving to Long Island to work with an organization called Journeys into American Indian Territory where she'll be teaching educational programs about Native Americans to elementary school students, visiting Indian reservations and communities in Oklahoma and New York, and developing a curriculum about Native Americans for home-schooled children. She is excited to learn about the history of Native Americans and to learn about contemporary Native Americans culture and issues.

**Madelyn Carpenter (MPP '04)** is working at Mesa Verde National Park in southwestern Colorado on a rotation through the Presidential Management Fellowship program. She is enjoying working on environmental impact statements at the park level and is doing whatever she can to stay out in the field as long as possible! She is currently working to set up a second rotation with the Forest Service or Bureau of Land Management, which would keep her out in Colorado until at least January. She misses being able to participate in GWIPP events, but appreciates the newly-formatted and greatly improved newsletter! (*editorial comment*)

## GWIPP ALUMNAE COMMITTEE!

### CALLING ALL ALUMNAE!

**JOIN THE GWIPP ALUMNAE COMMITTEE TO RECONNECT WITH STUDENTS, ALUMNAE, AND FRIENDS AND TO CONTRIBUTE YOUR IDEAS AND TALENTS TO GWIPP.**

- Write articles for the GWIPP Newsletter
- Plan one social or informational event for students and alumnae
- Help brainstorm new events
- Provide ongoing feedback to the Alumnae Relations Coordinator
- Keep an ongoing list of other GWIPP alumnae

This committee will work as needed through phone and email with members taking responsibility for carrying out 1-2 individual projects a year. Not a lot of time—but much appreciated help! **Contact Courtney Workman at [cworkman@acf.hhs.gov](mailto:cworkman@acf.hhs.gov)**